

Albany County Community Juvenile Service Board Strategic Plan

Vision

The Albany County Community Juvenile Service Board seeks to work together with the juvenile justice system in the county to promote a broad range of effective, evidence informed services within the community representing a continuum of care designed to promote the healthy development of youth and families in Albany County.

Mission

The mission of the Albany County Community Juvenile Service Board is to provide guidance and expertise to the youth service system with the goal of effectively serving juveniles, their families, and the community by promoting a safe and healthy environment for all those living in Albany County.

Core Values

The core values that guide the Albany County Community Juvenile Service Board in their endeavors are such that we believe in:

- Promoting cost effective, as well as data-driven supported services/treatments for youth within the community.
- Promoting the healthy development of our community's youth which requires a continuum of care that includes early prevention and intervention.
- Promoting evaluation, continuous improvement, and careful monitoring of the effectiveness of youth services.
- Promoting individualized interventions that utilize the least restrictive method, while protecting public safety.
- Promoting a system in which all stakeholders and partners should have the opportunity to collaborate and provide input to develop creative and innovative approaches.
- Promoting a system that allows for timely access to services for all in need.
- Promoting collaboration to identify the best solution for youth in the community, while recognizing youth's rights.

Goals

1. Establish a data management system to identify effective services for youth (July 1, 2016).
 - a. Outline and identify the data elements and flow of information.
 - i. Develop protocols, data element definitions, and measures of effectiveness.
 - ii. Determine procedures and practices for data access.
 - iii. Establish time frame, nature of, and responsible party for data reports.
 - b. Reevaluate data system elements and reports to assess usefulness in providing information to address youth's needs (January 1, 2017).
 - i. Make any adjustments and reevaluate system annually.

- c. Utilize data to identify effectiveness of those programs being utilized by the county for individuals that enter the juvenile justice system (begin in January 2017 and then on-going).
 - 2. Identify and address the gaps in the Continuum of Care within Albany County.
 - a. Identify assets/needs related to the community, family, school, and youth and how the community plans on addressing the needs for each of these areas (December 31, 2016).
 - b. Identify and develop effective services inventory to address needs of youth ranging from early intervention to transition from out-of-home placement (December 31, 2016).
 - i. Identify gaps that exist in the continuum of care (Education and Mental Health Committees, as well as DFS) (December 31, 2016).
 - ii. Identify best practices in terms of all levels of care within the juvenile justice system (December 31, 2016).
 - iii. Develop effective services to address gaps in continuum of care and continue to monitor for effectiveness (July 31, 2017).
 - 1. Identify funding streams to support additional services and/or evaluation.
 - 2. Locate expertise from other parts of the state or country on effective services.
 - 3. Develop outcome measures specific to Albany County's continuum of care (July 31, 2017).
 - c. Identify and develop a plan regarding the flow of youth services in Albany County (June 30, 2017).
 - i. Develop protocols for a single point of entry system in the County by December 31, 2016.
 - ii. Assist in developing protocols and outcome measures for AC-CJSB Central Intake and Detention/Shelter Care, as well as identify and support detention alternatives (December 30, 2017).
 - 3. Assist in developing new programs to meet the identifiable needs of youth within Albany County.
 - a. Identify and establish collaborations with prevention efforts in Albany County (December 31, 2016).
 - b. Establish intensive outpatient mental health and substance abuse program for youth within Albany County (December 31, 2016).
 - i. Through contracted services provide evidenced-based treatment approaches for intensive outpatient treatment programming (IOP) and a continuum of care for youth within Albany County.
 - c. Establish a day-center treatment program within Albany County School District #1 in order to provide high-risk youth intensive treatment, while continuing their education and limited out-of-home placements (December 31, 2017).
 - d. Establish an Albany County Child Advocacy Center in partnership with a local non-profit (December 31, 2017).

- i. Commencing forensic interview of children at the temporary location within the Albany County Crime Victim Witness including set up of interview rooms with equipment.
 - ii. Train professionals and establish protocols for conducting forensic interviewing of children.
 - iii. Transfer operations from Albany County Crime Victim Witness to the Albany County Child Advocacy local non-profit.
 - e. Continue to support and further develop the Diversion Program.
 - i. Work together with community partners to identify needs that can be addressed by diversion programs (July 1, 2016).
 - ii. Delineate effective programs, costs, and funding sources for current and future programs (December 31, 2016).
 - iii. Complete grant applications such as Community Juvenile Service Board requests for funding to support these programs (annually).
 - iv. Analyze data for program effectiveness and reconsider programming (annually).
- 4. Include the Laramie Youth Council in reviewing and providing feedback on policies and programs (on-going).
 - a. Establish protocols for the Laramie Youth Council's involvement (December 31, 2017).
- 5. Provide education and training to stakeholders and the community on juvenile justice issues (on-going).
 - a. Solicit feedback for evaluations of training and outline interests and needs for future trainings (December 31, 2016).
 - b. Explore different avenues for public relations opportunities regarding board activities (December 31, 2016).
- 6. Create a sustainability plan for the AC-CJSB (December 31, 2017).

Education Subcommittee Strategic Plan

The purpose of the education subcommittee of the Albany County Community Juvenile Services Board is to coordinate with and provide a bridge between the Albany County School District and the juvenile justice system in areas related to education. Additionally, the subcommittee seeks to include culturally relevant practices into policy and protocol.

Goals

- 1. To coordinate with Albany County School District #1 to develop standards and protocols for both the school district and the juvenile justice system to address truancy (December 2016).
 - a. Explore opportunities both within the school district and the community to assist in increasing graduation rates in the county (on-going).

- b. To establish a process for when a truancy case moves beyond the educational system into the juvenile justice system (January 2017).
 - c. Outline community standards regarding the importance of education and work collaboratively with the school district and other community efforts to develop a culture county wide that emphasizes the value of education at all levels (November 2016)
 - d. Work together with the school district to develop a district wide policy on truancy, including the collection of information regarding truancy cases to provide information on which to base future policy (January 2017).
2. To coordinate with Albany County School District #1 to develop standards and protocols for the school district to address bullying (October 2016).
 - a. Collaborate with the school district to establish protocols to address bullying in the school system.
 - b. Work together with the school district and other community efforts to establish efforts and resources available to address bullying both within and outside of the educational environment.
3. To assist the Albany County Community Juvenile Services Board to establish recommendations for Single Point of Entry Protocols as it relates to the educational component of that process (October 2016).
4. Create a Legislative Impact ad hoc subcommittee to examine, provide information, and educate on various legislative efforts regarding youth issues and the juvenile justice system (September 2016).
 - a. Explore ideas of how to simplify the message and educate schools, community members, juvenile justice professionals, as well as legislators on the content and impacts of various policies directed at youths and their families (January 2017).
5. Establish policy and protocols to involve youth in the county in discussions related to the educational issues in front of this committee (December 31, 2016).
6. Work together with other efforts in the community related to the education system to identify needs and available resources (on-going).
 - a. Examples include but are not limited to the following:
 - i. Investigate new curriculum for the alternative high school.
 - ii. Investigating alternatives to educational programs to keep youth in school.
 - iii. Mentoring by community leaders.
 - iv. SRO program
7. Establish a Child Advocacy Center within Albany County (December 2017)
 - a. Form an ad hoc committee to examine the immediate needs and steps to take to develop a Child Advocacy Center (September 2016).
 - b. Provide recommendations on location and equipment needed to establish a center to include in grant proposals (October 2016)
 - c. Provide recommendations on how to acquire services provided by this center (October 2016)
 - d. Explore opportunities for training as part of initiating the center (January 2017)
 - e. Develop protocols governing the center (January 2017).

- i. Review and modify center protocols annually (on-going).

Mental Health Subcommittee Strategic Plan

The purpose of the mental health subcommittee of the Albany County Community Juvenile Services Board is to explore mental health needs for youth within Albany County, while supporting those existing resources to address the mental health needs of youth within our community.

1. Provide recommendations and comments regarding the Service and Referral Guidelines as developed as part of the single point of entry protocol for the county (September 2016).
2. Explore options regarding a mental health needs assessment within the community that will identify available services, as well as needed services (December 2016).
 - a. Determine whether this information is already available for the community (September 2016).
 - b. If additional information is required, outline process by which to obtain that information (October 2016).
3. Provide recommendations for establishing an intensive outpatient mental health program or day center to provide intermediate mental health to meet the needs of youth and their families in Albany County (December 2017)
 - a. Form an ad hoc committee to examine the immediate needs and steps to take to develop establishing this type of program (September 2016).
 - b. Establish current and needed resources within the community that would provide services for the day center (September 2016).
 - c. Identify funding sources for developing this type of program (October 2016).
 - d. Provide recommendations on the model to utilize for a day center concentrated on these types of services (November 2016).
 - e. Provide recommendations on how to acquire services provided by this center (November 2016)
 - f. Explore opportunities for training as part of initiating the center (January 2017)
 - g. Develop protocols governing the center (January 2017).
 - i. Review and modify center protocols annually (on-going).